PROPRIETARY FUNDS STATEMENT OF NET ASSETS SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
		Transit Agency		lid Waste nagement		Seaport		Aviation epartment
Assets:		Agency	Ma	падешент		Seaport	ъ	ерагинени
Current assets:	6	217	e	2.750		1.162		217.520
Cash and cash equivalents Investments	\$	317	\$	3,759 30,037	\$	1,162 9,167	\$	317,539 90,024
Accounts receivable, net		2,549		12,185		6,870		36,826
Due from other funds		14,745		835		ĺ		857
Due from other governments		2,877		283				
Inventories		20,493				1,906		1,830
Other current assets		315		497		1,045		7,410
Total unrestricted assets		41,296		47,596		20,150		454,486
Restricted assets: Cash and cash equivalents		813		9,362		18,635		232,277
Investments		411,188		74,452		104,444		383,434
Due from other governments		42,709		74,432		15,131		36,502
Other restricted assets		525		6,700		1,933		3,937
Total restricted assets		455,235		90,514		140,143		656,150
Total current assets		496,531		138,110		160,293		1,110,636
Non current assets:								
Capital assets:								
Land		173,482		57,544		151,813		90,600
Buildings and building improvements, net		945,010		106,241		220,176		1,354,729
Machinery and equipment, net		194,624		40,199		6,045		90,998
Infrastructure, net		24.561		50,964		112,375		671,071
Construction in progress		24,561		18,756		53,175		978,834
Total capital assets, net		1,337,677		273,704		543,584		3,186,232
Other assets: Deferred charges				10.915		4,508		37,234
Total assets	_	1,834,208		422,729		708,385		4,334,102
		1,034,200		422,72)		700,303		7,337,102
Liabilities:								
Current liabilities payable from current assets:		20.042				2 444		20.556
Accounts payable and accrued liabilities		38,942		11,469		3,411 3,445		28,576
Current portion of bonds, loans and notes payable Accrued interest payable						294		
Compensated absences		8,129		3,020		901		6,323
Estimated claims payable		0,127		5,020		,01		0,525
Environmental remediation liability								43,039
Due to other funds		45,573		2,427		87		8,395
Due to other governments				37				
Deferred revenues and other current liabilities		924		1,231		1,213		12,958
Total current liabilities payable from current assets		93,568		18,184		9,351		99,291
Current liabilities payable from restricted assets:								
Accounts payable, accrued expenses and deferred credits		4,195		443		11,270		123,354
Current portion of bonds, loans and notes payable		6,130		11,320		3,410		59,080
Accrued interest payable		1,202		4,711		6,237		70,663
Estimated claims payable								
Due to other funds		36,709				33		
Deferred revenues		15,775				1,723		
Total current liabilities payable from restricted assets		64,011		16,474		22,673		253,097
Total current liabilities		157,579		34,658		32,024		352,388
Long-term liabilities: Bonds, loans and notes payable, net		66 105		172 947		405 707		2 700 172
Commercial paper		66,485		172,847		495,797		2,790,173 178,694
Estimated claims payable								178,094
Compensated absences		12,856		7,880		2,068		18,600
Environmental remediation liability		,		.,		_,		130,041
Liability for closure and postclosure care costs				82,647				, -
Lease agreements		399,613		*		9,260		1,169
Other long-term liabilities		-		1,931		5,834		
Total long-term liabilities		478,954		265,305		512,959		3,118,677
Total liabilities		636,533		299,963		544,983		3,471,065
Net Assets:								
Invested in capital assets, net of related debt		1,267,445		107,846		131,032		790,564
Restricted for:		1,207,770		107,040		,0.2		, , 0,504
Bond covenants								
Debt service				14,341		24,456		82,951
Capital projects				,-		,		,
Grants and other purposes				55,802				
Unrestricted (deficit)		(69,770)		(55,223)		7,914		(10,478)
Total net assets	\$	1,197,675	\$	122,766	\$	163,402	\$	863,037

The notes to the financial statements are an integral part of this statement.

		Other	m · ·	Governmental Activities-
Water and Sewer	Public Health Trust	(Nonmajor) Enterprise Funds	Total Enterprise Funds	Self-Insurance Internal Servic Fund
Sewei	11431	Tunus	Tunus	Tunu
44,581	\$ 56,486	\$ 1,773	\$ 425,617	\$ 5,57
115,660	175,177	10,869	430,934	42,98
69,098	207,715	180	335,423	16
5,145	35,264		56,846	13,44
	19,688	132	22,980	8,91
20,078	21,387	39	65,733	
	3,324	14	12,605	
254,562	519,041	13,007	1,350,138	71,08
338,511	9,906	3,797	613,301	
429,483	58,366		1,461,367	
			94,342	
294	6,226		19,615	
768,288	74,498	3,797	2,188,625	
1,022,850	593,539	16,804	3,538,763	71,08
34,519	30,750	3,443	542,151	
y	224,355	27,238	2,877,749	
326,558	119,920	4,788	783,132	
2,259,057	11,854	17,937	3,123,258	
340,335	36,665	8,372	1,460,698	
2,960,469	423,544	61,778	8,786,988	
			<u> </u>	
18,963 4,002,282	6,287 1,023,370	183 78,765	78,090 12,403,841	71,08
4,002,282	1,023,370	78,703	12,403,641	/1,00
28,549	119,905	1,929	232,781	1,92
7,695	8,045	595	19,780	1,92
561	2,890	393	3,745	
7,402		440		
7,402	66,421	440	92,636	51,22
			43,039	31,22
13,304	15,830		85,616	
15,501	12,030	150	187	
20,047	20,860	1,868	59,101	
77,558	233,951	4,982	536,885	53,14
14,429			153,691	
33,743			113,683	
34,709			117,522	
2,549			2,549	
2,684	2,627		42,053	
			17,498	
88,114	2,627	•	446,996	
165,672	236,578	4,982	983,881	53,14
1,659,307	158,574	6,024	5,349,207	
1,007,507	100,017	0,027	178,694	
15,782	39,350		55,132	113,28
15,727	37,330	361	57,492	113,20
15,121		501	130,041	
			82,647	
			410,042	
	17 962			
1,690,816	17,862 215,786	6,385	25,627 6,288,882	113,28
1,856,488	452,364	11,367	7,272,763	166,43
yy	,	,	.,,	
1,585,586	308,234	55,033	4,245,740	
	14,649		14,649	
167,931	5,574	3,498	298,751	
205,697	30,643		236,340	
	21,005		76,807	
186,580	190,901	8,867	258,791	(95,34
2,145,794	\$ 571,006	\$ 67,398	5,131,078	\$ (95,34
livetment to reflect the	e allocation of internal se	rvice		
	anocation of internal se	1 7 100		
	nse) to business-type act	ivities	(23 699)	
	nse) to business-type acti	ivities	\$ 5,107,379	

PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds								
		Transit Agency	Solid Waste Management		Seaport			Aviation epartment	
Operating revenues:									
Charges for services	\$	77,552	\$	204,142	\$	83,153	\$	451,246	
Operating expenses:									
Personnel costs		199,569		58,351		16,201		154,652	
Contractual services		107,242		92,090		12,229		152,657	
Material and supplies		33,396		2,214		3,990		32,979	
Claims and policy payments									
Other		11,515		32,136		16,650		472	
Operating expenses before depreciation and assumption of closure and postclosure									
care costs for inactive landfills		351,722		184,791		49,070		340,760	
Depreciation and amortization		(56,799)		(25,356)		(15,974)		(104,101)	
Assumption of closure and postclosure									
care costs for inactive landfills				(798)					
Operating income (loss)		(330,969)		(6,803)		18,109		6,385	
Non-operating revenues (expenses):									
Investment income		24,412		1,958		2,463		7,950	
Interest expense		(2,862)		(9,623)		(22,770)		(120,555)	
Intergovernmental subsidies		109,406		429		1,554			
Other, net		(11,639)		259		(1,659)		56,223	
Total non-operating revenues (expenses)		119,317		(6,977)		(20,412)		(56,382)	
Income (loss) before transfers and contributions		(211,652)		(13,780)		(2,303)		(49,997)	
Transfers in		189,524							
Transfers out						(1,624)			
Capital contributions				973		14,603		62,845	
Decrease in fund net assets before cumulative effect of accounting change									
Cumulative effect of accounting change									
Change in net assets		(22,128)		(12,807)		10,676		12,848	
Total net assets (deficit) beginning		1,219,803		135,573		152,726		850,189	
Total net assets (deficit) ending	\$	1,197,675	\$	122,766	\$	163,402	\$	863,037	

The notes to the financial statements are an integral part of this statement.

	Business-type Activities - Enterprise Funds								ernmental
Water and Sewer		Public Health Trust		(No Er	Other (Nonmajor) Enterprise Funds		Total Enterprise Funds		ctivities- Insurance nal Service Fund
\$	362,102	\$	1,004,205	\$	13,741	\$	2,196,141	\$	280,781
	122,250		690,257		6,101		1,247,381		
	33,754		274,490		2,618		675,080		
	31,604		193,672		3,082		300,937		
							-		329,735
	30,783		124,696		2,820		219,072		
	218,391		1,283,115		14,621		2,442,470	-	329,735
	(117,780)		(43,054)		(1,744)		(364,808)		323,730
							(798)		
	25,931		(321,964)		(2,624)		(611,935)		(48,954)
	26,153		6,792		227		69,955		1,048
	(75,473)		(8,871)		(681)		(240,835)		
	79		25,238		3,530		140,236		
	1,375		12,409		(897)		56,071		
	(47,866)		35,568		2,179		25,427		1,048
	(21,935)		(286,396)		(445)		(586,508)		(47,906
			253,558				443,082		
	(39,996)						(41,620)		
	47,500						125,921	1	
			(32,838)				(32,838)		
			6,026				6,026		
	(14,431)		(26,812)		(445)		(53,099)		(47,906)
	2,160,225		597,818		67,843				(47,440)
\$	2,145,794	\$	571,006	\$	67,398			\$	(95,346)
	stment to reflect						(14.000)		
	d net revenue (ex					•	(14,006)		
∪nar	ge in net assets of	or busin	esss-type activiti	es		\$	(67,105)		

PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds						
	Transit Agency	Solid Waste Management	Seaport	Aviation Department			
Cash flows from operating activities:							
Cash received from customers and tenants	\$ 75,107	\$ 204,219	\$ 84,776	\$ 450,718			
Cash received for premiums							
Cash paid to suppliers	(136,515)	(133,433)	(29,639)	(97,084)			
Cash paid to employees for services	(199,640)	(58,199)	(16,292)	(185,905)			
Cash paid for claims							
Cash paid for policies							
Net cash provided (used) by operating activities	(261,048)	12,587	38,845	167,729			
Cash flows from non-capital financing activities:							
Operating grants received	284,738	359	2,165	3,309			
Transfers in from other funds	22,127						
Transfers out to other funds			(2,397)				
Receipts from (Payments to) outside organizations	361		(998)				
Net cash provided (used) by non-capital financing activities	307,226	359	(1,230)	3,309			
Cash flows from capital and related financing activities:							
Issuance of long-term debt (face amount) and commercial paper notes	13,970			1,421,504			
Principal payments - bonds, loans, notes and advances payable	(2,768)	(9,190)	(7,160)	(599,184)			
Bond premium/(discount)	1,245						
Interest paid	(3,371)	(9,263)	(18,137)	(49,281)			
Proceeds from sale of assets		626					
Proceeds from environmental reimbursements				6,588			
Purchase of capital and intangible assets	(263)		(45,413)	(515,231)			
Payments related to lease agreements	(23,310)		, , ,	, , ,			
Acquisition and construction (including capitalized interest)	(56,167)	(11,331)	(23,640)				
Capital contributed by federal, state and local governments	, , ,	, , ,	16,147	42,296			
Passenger facility charges			,	53,912			
Net cash provided (used) by capital and related financing activities	(70,664)	(29,158)	(78,203)	360,604			
Cash flows from investing activities:			` '	, in the second second			
Purchase of investments securities		(104,489)	(113,419)	(896,641)			
Proceeds from sale and maturities of investment securities		63,508	85,534	644,666			
Interest and dividends on investments	24,412	1,958	2,455	7,837			
Loans to other funds	,	1,159	,	.,			
Net cash provided (used) by investing activities	24,412	(37,864)	(25,430)	(244,138)			
Net increase (decrease) in cash and cash equivalents	(74)	(54,076)	(66,018)	287,504			
Cash and cash equivalents at beginning of year	1,204	67,197	85,815	262,312			
Cash and cash equivalents at end of year	\$ 1,130	\$ 13,121	\$ 19,797	\$ 549,816			

(Continued)

The notes to the financial statements are an integral part of this statement.

		Business-type Act	ivities - E	nterprise Fund	s	_	Gov	ernmental
Water and Sewer		Public Health Trust	(No En	Other onmajor) iterprise Funds		Total Enterprise Funds	A Self	ctivities- -Insurance nal Service Fund
\$	360,888	\$ 906,372	\$	14,684	\$	2,096,764		
Ф	300,888	\$ 900,372	Φ	14,064	Ф	2,090,704	\$	274,592
	(101,101)	(523,466)		(9,526)		(1,030,764)	Ψ	274,372
	(110,169)	(680,555)		(5,451)		(1,256,211)		
	(110,10))	(000,000)		(0, 101)		(1,200,211)		(165,805)
								(139,696)
	149,618	(297,649)		(293)		(190,211)		(30,909)
	1 211			2.520		205.412		
	1,311			3,530		295,412		
	(20,006)					22,127		
	(39,996)			704		(42,393)		
	2,251			704		2,318		
	(36,434)			4,234		277,464		
	9,959					1,445,433		
	(40,333)	(7,665)		(570)		(666,870)		
	() /	() /		,		1,245		
	(95,771)	(9,272)		(681)		(185,776)		
	14	,		` ′		640		
						6,588		
		(58,786)		(100)		(619,793)		
						(23,310)		
	(123,599)			(3,257)		(217,994)		
	31,332	296,963				386,738		
						53,912		
	(218,398)	221,240		(4,608)		180,813		
	(737,705)	(152,412)		(10,868)		(2,015,534)		(42,989)
	965,776	212,252		3,863		1,975,599		40,863
	25,426	6,792		192		69,072		1,048
	,	~,· <i>-</i>				1,159		1,0.0
	253,497	66,632		(6,813)		30,296		(1,078)
	148,283	(9,777)		(7,480)		298,362		(31,987)
	234,809	76,169		13,050		740,556		37,561
\$	383,092	\$ 66,392	\$	5,570	\$	1,038,918	\$	5,574

(Continued)

PROPRIETARY FUNDS STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED SEPTEMBER 30, 2003

(in thousands)

	Business-type Activities - Enterprise Funds							
	Transit Agency		Solid Waste Management		Seaport			viation partment
Reconciliation of operating income (loss) to						-		•
net cash provided (used) by operating activities:								
Operating income (loss)	\$	(330,969)	\$	(6,803)	\$	18,109	\$	6,385
Adjustments to reconcile operating income (loss) to								
net cash provided (used) by operating activities:								
Depreciation and amortization expense		56,799		25,356		15,974		104,101
Provision for uncollectible accounts						1,102		4,447
Other - net				245				
(Increase) decrease in assets:								
Accounts receivable, net		(2,445)		77		2,299		(2,956)
Inventories		(4,538)				225		
Other current assets		2,136		7		(590)		
Deferred charges and other assets				495				(32)
Due from other funds								
Due from other governments				25				(1,987)
Increase (decrease) in liabilities:								
Accounts payable and accrued expenses		18,744		(1,605)		1,528		44,687
Due to other funds				119				
Due to other governments				(16)				5,941
Deferred revenue and other current liabilities				(1,470)				1,124
Compensated absences		(25)		2,455		132		
Estimated claims payable								203
Liability for closure and postclosure care costs				(3,996)				
Other long-term liabilities		(750)		(2,302)		66		5,816
Net cash provided (used) by operating activities	\$	(261,048)	\$	12,587	\$	38,845	\$	167,729
Noncash Investing, Capital and Financing Activities:								
Property, plant and equipment contributions			\$	973				
Increase(decrease) in the fair value of investments				161	\$	360	\$	(768)
	(C	ontinued)						

The notes to the financial statements are an integral part of this statement.

Business-type Activities - Enterprise Funds									Governmental		
Water and Sewer		Public		Other (Nonmajor) Enterprise Funds		Other Public (Nonmajor) Health Enterprise			Total Interprise Funds	Self	ctivities- -Insurance nal Service Fund
\$	25,931	\$	(321,964)	\$	(2,624)	\$	(611,935)	\$	(48,954)		
	Ź		, , ,		, ,				, , ,		
	117,780		43,054		1,744		364,808				
	30		69,322				74,901				
	296						541				
	(3,664)		(95,908)		635		(101,962)		988		
	514		(7,736)				(11,535)				
			(71)				1,482				
	382						845				
	776						776		(6,433)		
					233		(1,729)				
	(3,300)		19,050		(210)		78,894		(744)		
	7,860						7,979		1,132		
							5,925				
	(229)		(9,336)		(71)		(9,982)				
	2,224		5,368				10,154				
	1,018		208				1,429		23,102		
							(3,996)				
			364				3,194				
\$	149,618	\$	(297,649)	\$	(293)	\$	(190,211)	\$	(30,909)		

\$ 16,400 4,300

(Concluded)